

Part 3: Expenses and Net Capital Investment

PART 3: EXPENSES AND NET CAPITAL INVESTMENT

This Part reports on *departmental* expenses and net capital investment, by agency. The data are presented on the same basis as data in Statement 6 of Budget Paper No. 1. Both sets of data are presented on the basis of external accounting and financial reporting standards. These standards present information in terms of accrued expenses¹ and accrued revenue.

The main external standards used are:

- the Australian Bureau of Statistics' (ABS) accrual Government Finance Statistics (GFS) publication, *Australian System of Government Finance Statistics: Concepts, Sources and Methods*, (cat no. 5514.0), which in turn is based on the International Monetary Fund (IMF) accrual GFS framework; and
- Australian Accounting Standards (AAS), being AASB 1049 Whole of Government and General Government Sector Financial Reporting (AASB 1049) and other applicable Australian Equivalents to International Financial Reporting Standards (AEIFRS).

Machinery of government changes have implications for how information is presented in the tables in Part 3. For example, if an agency was abolished in 2014-15 it will have estimated expenses for 2014-15 reflecting expenditure in part of that year. If an agency was created in 2014-15, it will have estimated expenses for both 2014-15 and 2015-16, and for projected out-years.

1 The tables in Part 3 present financial information on a different basis to the tables in Part 1 – Agency Financial Resourcing, which presents financial resourcing that is not necessarily expensed within a financial year. Resourcing provided to agencies can be carried over financial years for agency expenses in a future year. Additionally, some accrued expenses are not appropriated for, such as asset writedowns, foreign exchanges losses, fair value losses and depreciation.

3.1 DEPARTMENTAL EXPENSES TABLE

Table 3.1 presents *departmental* expenses by agency. *Departmental* expenses reduce the net worth of agencies. It includes expenses controlled by agencies such as payment of wages and purchases of goods and services. It excludes *administered* expenses – not controlled by agencies – paid on behalf of government such as social benefits and grants to the states. It also excludes capital expenditure which does not reduce net worth.

Table 3.1: Departmental expenses table

	Estimates			Projections	
	2014-15	2015-16	2016-17	2017-18	2018-19
	\$m	\$m	\$m	\$m	\$m
Agriculture					
Department of Agriculture	699	709	695	691	687
Grains Research and Development Corporation	219	220	218	209	209
Total	918	928	914	901	896
Attorney-General's					
Attorney-General's Department	371	402	374	368	367
Australian Federal Police	1,429	1,380	1,338	1,226	1,223
Australian Security Intelligence Organisation	458	464	493	507	524
Family Court and Federal Circuit Court	206	205	204	203	202
High Court of Australia	21	21	21	22	22
National Archives of Australia	74	74	87	80	81
National Gallery of Australia	46	45	44	45	45
National Library of Australia	77	77	73	73	74
National Museum of Australia	48	47	46	47	47
Total	2,729	2,714	2,681	2,570	2,585
Communications					
Australian Broadcasting Corporation	1,205	1,201	1,158	1,169	1,176
Australian Communications and Media Authority	99	93	92	92	93
Department of Communications	98	90	89	90	90
Special Broadcasting Service Corporation	382	373	368	379	377
Total	1,784	1,758	1,707	1,730	1,736
Defence					
Australian War Memorial	69	67	63	60	60
Defence Housing Australia	1,211	1,210	1,348	1,398	1,147
Defence Materiel Organisation	12,479	806	868	898	922
Department of Defence	28,353	30,215	29,820	31,333	32,447
Department of Veterans' Affairs	378	358	347	347	343
Total	42,490	32,657	32,446	34,037	34,920
Education and Training					
Australian Research Council	23	24	24	24	24
Department of Education and Training	343	314	307	306	309
Total	366	338	331	330	333

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Table 3.1: Departmental expenses table (continued)

	Estimates			Projections	
	2014-15 \$m	2015-16 \$m	2016-17 \$m	2017-18 \$m	2018-19 \$m
Employment					
Comcare	618	513	519	532	550
Department of Employment	346	338	326	327	326
Total	965	851	845	859	877
Environment					
Bureau of Meteorology	357	348	349	312	308
Clean Energy Regulator	90	88	87	81	78
Department of the Environment	583	534	477	465	460
Total	1,030	970	913	858	846
Finance					
Australian Electoral Commission	137	135	248	130	134
Department of Finance	663	600	565	553	558
Future Fund Management Agency	45	47	48	48	49
Total	845	782	861	732	741
Foreign Affairs and Trade					
Australian Trade Commission	218	246	241	237	238
Department of Foreign Affairs and Trade	1,471	1,536	1,528	1,348	1,460
Total	1,689	1,781	1,769	1,585	1,698
Health					
Australian Sports Commission	314	283	281	243	239
Department of Health and Ageing	689	635	589	584	590
National Blood Authority	11	10	10	10	10
National Health and Medical Research Council	46	44	41	42	42
Total	1,060	973	921	879	881
Immigration and Border Protection					
Australian Customs and Border Protection Service	1,224	0	0	0	0
Department of Immigration and Border Protection	1,565	2,847	2,673	2,652	2,698
Total	2,788	2,847	2,673	2,652	2,698
Industry and Science					
Australian Nuclear Science and Technology Organisation	314	317	320	295	301
Commonwealth Scientific and Industrial Research Organisation	1,261	1,277	1,298	1,303	1,347
Department of Industry and Science	584	513	492	483	485
Total	2,160	2,107	2,110	2,081	2,133
Infrastructure and Regional Development					
Department of Infrastructure and Regional Development	288	269	243	228	218
National Capital Authority	21	21	20	21	21
Total	308	290	264	248	239

Table 3.1: Departmental expenses table (continued)

	Estimates			Projections	
	2014-15 \$m	2015-16 \$m	2016-17 \$m	2017-18 \$m	2018-19 \$m
Parliament					
Department of Parliamentary Services	154	154	153	153	154
Total	154	154	153	153	154
Prime Minister and Cabinet					
Department of the Prime Minister and Cabinet	573	403	391	396	402
Indigenous Business Australia	178	201	202	207	212
Total	752	604	593	603	614
Social Services					
Department of Human Services	4,485	4,633	4,462	4,246	4,188
Department of Social Services	679	726	678	620	602
National Disability Insurance Agency (NDIA)(c)	629	1,079	4,331	11,785	19,202
NDIA <i>administered</i> in nature	467	857	3,655	10,454	17,661
NDIA <i>departmental</i> in nature	162	222	676	1,331	1,541
Total	5,794	6,437	9,471	16,651	23,992
Treasury					
Australian Bureau of Statistics	395	489	601	410	396
Australian Office of Financial Management	11	13	13	13	13
Australian Securities and Investments Commission	366	350	339	335	332
Australian Taxation Office	3,415	3,442	3,391	3,260	3,189
Clean Energy Finance Corporation	25	19	5	4	4
Department of the Treasury	196	181	173	174	175
Total	4,408	4,493	4,522	4,197	4,108
Small agencies	5,023	4,818	4,713	4,689	4,708
Whole of government and inter-agency amounts(a)	-14,594	-2,525	-2,492	-2,806	-2,641
AEIFRS expenses considered other economic flows(b)	-1,178	-1,055	-1,071	-1,026	-1,181
Total departmental expenses	59,490	61,921	64,321	71,922	80,338
less: NDIA <i>administered</i> in nature(c)	467	857	3,655	10,454	17,661
Total excluding NDIA <i>administered</i> in nature	59,023	61,063	60,666	61,468	62,677

(a) Estimates of inter-agency transactions are included in the whole of government and inter-agency amounts. The entry for each portfolio does not include eliminations for inter-agency transactions within that portfolio.

(b) Agency estimates are reported on an AEIFRS basis. AEIFRS expenses considered other economic flows include net write-down and impairment of assets and fair value losses.

(c) The National Disability Insurance Agency (NDIA) is a Commonwealth corporate entity and as such is not required to report expenses separately as *administered* or *departmental*. However, the NDIA's expenses incurred in the provision of reasonable and necessary care and support to clients (*administered* in nature) will be significant over the forward estimates compared to other Commonwealth corporate entities. Additionally, these expenses are jointly funded by the Commonwealth and participating states and territories. To provide a better view of these NDIA expenses, Table 3.1 shows the split between expenses that are *departmental* or *administered* in nature and provides a total excluding NDIA *administered* in nature.

3.2 NET CAPITAL INVESTMENT TABLE

Table 3.2 presents net capital investment by agency. Net capital investment represents expenditure by agencies on non-financial assets. It includes expenditure on assets such as defence equipment. It excludes any investment in financial assets such as loans.

Table 3.2: Net capital investment table

	Estimates			Projections	
	2014-15 \$m	2015-16 \$m	2016-17 \$m	2017-18 \$m	2018-19 \$m
Agriculture					
Department of Agriculture	5	14	9	9	-5
Grains Research and Development Corporation	-21	0	-2	-1	-1
Total	-15	14	7	7	-6
Attorney-General's					
Attorney-General's Department	-6	13	-19	-13	-5
Australian Federal Police	30	10	8	21	13
Australian Security Intelligence Organisation	12	1	-5	30	24
Family Court and Federal Circuit Court	-1	-3	-2	-2	-2
High Court of Australia	0	2	0	0	-1
National Archives of Australia	5	3	3	3	4
National Gallery of Australia	17	17	17	17	17
National Library of Australia	5	3	2	0	-3
National Museum of Australia	1	3	2	2	2
Total	64	50	6	58	47
Communications					
Australian Broadcasting Corporation	61	24	-33	-29	-37
Australian Communications and Media Authority	3	9	-2	-2	-1
Department of Communications	-11	-12	-10	-8	-8
Special Broadcasting Service Corporation	2	2	-2	-2	1
Total	54	22	-48	-42	-44
Defence					
Australian War Memorial	21	-6	-4	-2	4
Defence Housing Australia	190	64	72	49	-122
Defence Materiel Organisation	155	0	0	0	0
Department of Defence	2,719	3,490	2,557	3,727	4,962
Department of Veterans' Affairs	-22	-15	-10	-7	-8
Total	3,063	3,534	2,615	3,767	4,836
Education and Training					
Australian Research Council	0	0	-1	-3	-3
Department of Education and Training	12	2	-9	-9	-10
Total	13	2	-10	-13	-13

Table 3.2: Net capital investment table (continued)

	Estimates			Projections	
	2014-15 \$m	2015-16 \$m	2016-17 \$m	2017-18 \$m	2018-19 \$m
Employment					
Comcare	-5	-3	6	4	-6
Department of Employment	-3	2	-5	-4	-2
Total	-9	-1	1	1	-8
Environment					
Bureau of Meteorology	-18	20	-20	-14	20
Clean Energy Regulator	-3	-12	-13	-6	-3
Department of the Environment	145	119	149	568	305
Total	124	127	116	547	322
Finance					
Australian Electoral Commission	1	3	-3	0	2
Department of Finance	267	-110	42	-4	-16
Future Fund Management Agency	0	4	-1	-1	-1
Total	268	-102	38	-5	-15
Foreign Affairs and Trade					
Australian Trade Commission	3	0	1	-1	-4
Department of Foreign Affairs and Trade	204	332	80	12	187
Total	207	332	81	12	183
Health					
Australian Sports Commission	-6	-19	0	-7	12
Department of Health and Ageing	-37	-94	5	-26	-30
National Blood Authority	1	0	1	1	1
National Health and Medical Research Council	0	2	-2	-2	-2
Total	-42	-112	4	-35	-19
Immigration and Border Protection					
Australian Customs and Border Protection Service	150	-788	0	0	0
Department of Immigration and Border Protection	375	1,157	-61	-114	-163
Total	524	369	-61	-114	-163
Industry and Science					
Australian Nuclear Science and Technology Organisation	-6	-2	-2	6	-1
Commonwealth Scientific and Industrial Research Organisation	89	-103	-57	-43	-48
Department of Industry and Science	-32	-3	-11	-12	-16
Total	50	-108	-70	-49	-65
Infrastructure and Regional Development					
Department of Infrastructure and Regional Development	-27	-30	-2	-24	-22
National Capital Authority	-5	-8	-8	-8	-8
Total	-32	-38	-10	-32	-30

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Table 3.2: Net capital investment table (continued)

	Estimates			Projections	
	2014-15 \$m	2015-16 \$m	2016-17 \$m	2017-18 \$m	2018-19 \$m
Parliament					
Department of Parliamentary Services	97	-1	-1	-1	0
Total	97	-1	-1	-1	0
Prime Minister and Cabinet					
Department of the Prime Minister and Cabinet	-2	-11	-2	-5	-8
Indigenous Business Australia	23	-2	2	-1	-1
Total	21	-13	1	-6	-9
Social Services					
Department of Human Services	-14	-24	-38	-55	-59
Department of Social Services	-1	25	16	-16	-10
National Disability Insurance Agency (NDIA)	15	44	92	67	-29
Total	0	45	69	-4	-97
Treasury					
Australian Bureau of Statistics	0	17	28	9	-6
Australian Office of Financial Management	1	1	0	0	0
Australian Securities and Investments Commission	-17	-16	-8	-4	3
Australian Taxation Office	-11	13	-27	-26	-36
Clean Energy Finance Corporation	1	-1	0	0	0
Department of the Treasury	-4	-1	0	0	0
Total	-30	13	-8	-21	-38
Small agencies	22	14	57	17	-22
Whole of government and inter-agency amounts(a)	197	-848	754	192	175
Adjustments to AEIFRS movements in non-financial assets(b)	-1,438	555	658	-681	58
Total net capital investment	3,138	3,854	4,198	3,598	5,090

(a) Estimates of inter-agency transactions are included in the whole of government and inter-agency amounts. The entry for each portfolio does not include eliminations for inter-agency transactions within that portfolio.

(b) Agency estimates are reported on an AEIFRS basis. AEIFRS movements in non-financial assets considered other economic flows include net write-down and impairment of non-financial assets and assets recognised for the first time. They also include Contingency Reserve movements in non-financial assets.

APPENDIX A: AGENCY OUTCOME STATEMENTS

This appendix provides the Outcomes managed by each agency. It assists understanding Table 1.1.

Outcome statements articulate Government objectives and serve three main purposes:

- to explain the purposes for which annual appropriations are approved by the Parliament for use by Commonwealth entities;
- to provide a basis for budgeting and reporting against the use of funds; and
- to measure and assess agency and programme non-financial performance in contributing to Government policy objectives.

Commonwealth agencies within the GGS have at least one Outcome statement.

AGENCY OUTCOME STATEMENTS

Parliament		
Agency	Outcome	Description
Department of the House of Representatives	1	Advisory and administrative services support the House of Representatives to fulfil its representative and legislative role.
Department of the Senate	1	Advisory and administrative support services to enable the Senate and Senators to fulfil their representative and legislative duties.
Parliamentary Budget Office	1	Inform the Parliament by providing independent and non-partisan analysis of the budget cycle, fiscal policy and the financial implications of proposals.
Department of Parliamentary Services	1	Support the functions of Parliament and parliamentarians through the provision of professional services, advice and facilities and maintain Australian Parliament House.
Agriculture		
Agency	Outcome	Description
Department of Agriculture	1	More sustainable, productive, internationally competitive and profitable Australian agricultural, food and fibre industries through policies and initiatives that promote better resource management practices, innovation, self-reliance and improved access to international markets.
Department of Agriculture	2	Safeguard Australia's animal and plant health status to maintain overseas markets and protect the economy and environment from the impact of exotic pests and diseases, through risk assessment, inspection and certification, and the implementation of emergency response arrangements for Australian agricultural, food and fibre industries.
Australian Grape and Wine Authority	1	Foster and enable a competitive Australian wine industry by investing in research and development, building markets, disseminating knowledge and ensuring compliance.
Australian Pesticides and Veterinary Medicines Authority	1	Protection of the health and safety of people, animals, the environment, and agricultural and livestock industries through regulation of pesticides and veterinary medicines.
Cotton Research and Development Corporation	1	Adoption of innovation that leads to increased productivity, competitiveness and environmental sustainability through investment in research and development that benefits the Australian cotton industry and the wider community.
Fisheries Research and Development Corporation	1	Increased knowledge that fosters sustainable economic, environmental and social benefits for the Australian fishing industry; including indigenous, recreational, commercial and aquaculture sectors, and the community; through investing in research, development and adoption.

Agriculture		
Agency	Outcome	Description
Grains Research and Development Corporation	1	New information and products that enhance the productivity, competitiveness and environmental sustainability of Australian grain growers and benefit the industry and wider community, through planning, managing and implementing investments in grains research and development.
Rural Industries Research and Development Corporation	1	Increased knowledge that fosters sustainable, productive and profitable new and existing rural industries and furthers understanding of national rural issues through research and development in government-industry partnership.
Australian Fisheries Management Authority	1	Ecologically sustainable and economically efficient Commonwealth fisheries, through understanding and monitoring Australia's marine living resources and regulating and monitoring commercial fishing, including domestic licensing and deterrence of illegal foreign fishing.
Attorney-General's		
Agency	Outcome	Description
Attorney-General's Department	1	A just and secure society through the maintenance and improvement of Australia's law and justice framework and its national security and emergency management system.
Attorney-General's Department	2	Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression.
Australia Business Arts Foundation Limited	1	A cultural environment that enriches the lives of all Australians.
Australia Council	1	Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad.
Australian Film, Television and Radio School	1	Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research.
Australian Human Rights Commission	1	An Australian society in which human rights are respected, protected and promoted through independent investigation and resolution of complaints, education and research to promote and eliminate discrimination, and monitoring, and reporting on human rights.
Australian National Maritime Museum	1	Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events.
National Film and Sound Archive of Australia	1	Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance.
National Gallery of Australia	1	Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally.

Attorney-General's		
Agency	Outcome	Description
National Library of Australia	1	Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material.
National Museum of Australia	1	Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions.
National Portrait Gallery of Australia	1	Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection.
Screen Australia	1	Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product.
Administrative Appeals Tribunal	1	Access to a fair, just, economical, informal and quick review mechanism for applicants through reviews of government administrative decisions, including dispute resolution processes and independent formal hearings.
Australian Commission for Law Enforcement Integrity	1	Independent assurance to the Australian Government that Commonwealth law enforcement agencies and their staff act with integrity by detecting, investigating and preventing corruption.
Australian Crime Commission	1	Reduced serious and organised crime threats of most harm to Australians and the national interest including through providing the ability to understand, discover and respond to such threats.
Australian Federal Police	1	Reduced criminal and security threats to Australia's collective economic and societal interests through co-operative policing services.
Australian Federal Police	2	A safe and secure environment through policing activities on behalf of the Australian Capital Territory Government.
Australian Financial Security Authority	1	Improved and equitable financial outcomes for consumers, business and the community through application of bankruptcy and personal property securities laws, regulation of personal insolvency practitioners, and trustee services.
Australian Institute of Criminology	1	Informed crime and justice policy and practice in Australia by undertaking, funding and disseminating policy-relevant research of national significance; and through the generation of a crime and justice evidence base and national knowledge centre.
Australian Law Reform Commission	1	Informed government decisions about the development, reform and harmonisation of Australian laws and related processes through research, analysis, reports and community consultation and education.
Australian Security Intelligence Organisation	1	To protect Australia, its people and its interests from threats to security through intelligence collection, assessment and advice to Government.
Australian Transaction Reports and Analysis Centre	1	A financial environment hostile to money laundering, financing of terrorism, major crime and tax evasion through industry regulation and the collection, analysis and dissemination of financial intelligence.

Attorney-General's		
Agency	Outcome	Description
CrimTrac Agency	1	Access to information that supports law enforcement agencies through collaborative national information systems and services.
Family Court and Federal Circuit Court	1	Provide access to justice for litigants in family and federal law matters within the jurisdiction of the courts through the provision of judicial and support services.
Federal Court of Australia	1	Through its jurisdiction, the Court will apply and uphold the rule of law to deliver remedies and enforce rights and in so doing, contribute to the social and economic development and well-being of all Australians.
High Court of Australia	1	To interpret and uphold the Australian Constitution and perform the functions of the ultimate appellate Court of Australia.
National Archives of Australia	1	To promote the creation, management and preservation of authentic, reliable and usable Commonwealth records and to facilitate Australians' access to the archival resources of the Commonwealth.
Office of Parliamentary Counsel	1	A body of Commonwealth laws and instruments that give effect to intended policy, and that are coherent, readable and readily accessible, through the drafting and publication of those laws and instruments.
Office of the Australian Information Commissioner	1	Provision of public access to Commonwealth Government information, protection of individuals' personal information, and performance of information commissioner, freedom of information and privacy functions.
Office of the Director of Public Prosecutions	1	Maintenance of law and order for the Australian community through an independent and ethical prosecution service in accordance with the Prosecution Policy of the Commonwealth.
Old Parliament House	1	An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs.

Communications		
Agency	Outcome	Description
Department of Communications	1	Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services.
Australian Broadcasting Corporation	1	Informed, educated and entertained audiences - throughout Australia and overseas - through innovative and comprehensive media and related services.
Special Broadcasting Service Corporation	1	Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society.
Australian Communications and Media Authority	1	A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice.
Digital Transformation Office	1	Improve the user experience for all Australians accessing government information and services by leading the design, development and continual enhancement of whole-of-government service delivery policies and standards, platforms and joined-up services.
Telecommunications Universal Service Management Agency (TUSMA)	1	Support the delivery of universal service and other public interest telecommunications services for all Australians in accordance with Government policy, including through the management of telecommunications service agreements and grants.
Defence		
Agency	Outcome	Description
Department of Defence	1	The protection and advancement of Australia's national interests through the provision of military capabilities and the promotion of security and stability.
Department of Defence	2	The advancement of Australia's strategic interests through the conduct of military operations and other tasks as directed by Government.
Department of Defence	3	Support for the Australian community and civilian authorities as requested by Government.
Defence Housing Australia	1	To contribute to the Defence outcome by providing total housing services that meet Defence operational and client needs through a strong customer and business focus.
Defence Materiel Organisation	1	Contributing to the preparedness of Australian Defence Organisation through acquisition and through-life support of military equipment and supplies.
Department of Veterans' Affairs	1	Maintain and enhance the financial wellbeing and self-sufficiency of eligible persons and their dependants through access to income support, compensation, and other support services, including advice and information about entitlements.

Defence		
Agency	Outcome	Description
Department of Veterans' Affairs	2	Maintain and enhance the physical wellbeing and quality of life of eligible persons and their dependants through health and other care services that promote early intervention, prevention and treatment, including advice and information about health service entitlements.
Department of Veterans' Affairs	3	Acknowledgement and commemoration of those who served Australia and its allies in wars, conflicts and peace operations through promoting recognition of service and sacrifice, preservation of Australia's wartime heritage, and official commemorations.
Australian War Memorial	1	Australians remembering, interpreting and understanding the Australian experience of war and its enduring impact through maintaining and developing the national memorial, its collection and exhibition of historical material, commemorative ceremonies and research.
Education and Training		
Agency	Outcome	Description
Department of Education and Training	1	Improved early learning, schooling, student educational outcomes and transitions to and from school through access to quality support, parent engagement, quality teaching and learning environments.
Department of Education and Training	2	Promote growth in economic productivity and social wellbeing through access to quality higher education, international education, and international quality research, skills and training.
Australian Curriculum, Assessment and Reporting Authority	1	Improved quality and consistency of school education in Australia through a national curriculum, national assessment, data collection, and performance reporting system.
Australian Institute for Teaching and School Leadership Limited	1	Enhance the quality of teaching and school leadership through developing standards, recognising teaching excellence, providing professional development opportunities, and supporting the teaching profession.
Australian Institute of Aboriginal and Torres Strait Islander Studies	1	Further understanding of Australian Indigenous cultures, past and present through undertaking and publishing research, and providing access to print and audiovisual collections.
Australian Research Council	1	Growth of knowledge and innovation through managing research funding schemes, measuring research excellence and providing advice.
Australian Skills Quality Authority	1	Contribute to a high quality vocational education and training sector, including through streamlined and nationally consistent regulation of training providers and courses, and the communication of advice to the sector on improvements to the quality of vocational education and training.

Education and Training		
Agency	Outcome	Description
Tertiary Education Quality and Standards Agency	1	Contribute to a high quality higher education sector through streamlined and nationally consistent higher education regulatory arrangements; registration of higher education providers; accreditation of higher education courses; and investigation, quality assurance and dissemination of higher education standards and performance.
Employment		
Agency	Outcome	Description
Department of Employment	1	Foster a productive and competitive labour market through employment policies and programmes that assist job seekers into work, meet employer needs and increase Australia's workforce participation.
Department of Employment	2	Facilitate jobs growth through policies that promote fair, productive and safe workplaces.
Comcare	1	Support participation and productivity through healthy and safe workplaces that minimise the impact of harm in workplaces covered by Comcare.
Asbestos Safety and Eradication Agency	1	Assist in the prevention of exposure to asbestos fibres and the elimination of asbestos-related disease in Australia through implementing the National Strategic Plan for Asbestos Awareness and Management in Australia.
Fair Work Commission	1	Simple, fair and flexible workplace relations for employees and employers through the exercise of powers to set and vary minimum wages and modern awards, facilitate collective bargaining, approve agreements and deal with disputes.
Office of the Fair Work Industry Inspectorate	1	Enforce workplace relations laws in the building and construction industry and ensure compliance with those laws by all participants in the building and construction industry through the provision of education, assistance and advice.
Office of the Fair Work Ombudsman	1	Compliance with workplace relations legislation by employees and employers through advice, education and where necessary enforcement.
Safe Work Australia	1	Healthier, safer and more productive workplaces through improvements to Australian work health and safety and workers' compensation arrangements.
Seafarers Safety, Rehabilitation and Compensation Authority	1	Safe and healthy workplaces, and cost effective and fair compensation.
Workplace Gender Equality Agency	1	Promote and improve gender equality in Australian workplaces including through the provision of advice and assistance to employers and the assessment and measurement of workplace gender data.
Department of the Environment	1	Conserve, protect and sustainably manage Australia's biodiversity, ecosystems, environment and heritage through research, information management, supporting natural resource management, establishing and managing Commonwealth protected areas, and reducing and regulating the use of pollutants and hazardous substances.

Department of the Environment	2	Reduce Australia's greenhouse gas emissions, adapt to the impacts of climate change and contribute to the negotiation of an effective global solution to climate change, through developing and implementing a national response to climate change.
Department of the Environment	3	Advancement of Australia's strategic, scientific, environmental and economic interests in the Antarctic by protecting, administering and researching the region.
Department of the Environment	4	Improve the health of rivers and freshwater ecosystems and water use efficiency through implementing water reforms, and ensuring enhanced sustainability, efficiency and productivity in the management and use of water resources.
Director of National Parks	1	Conservation and appreciation of Commonwealth reserves through the provision of safe visitor access, the control of invasive species and working with stakeholders and neighbours.
Murray-Darling Basin Authority	1	Equitable and sustainable use of the Murray-Darling Basin by governments and the community including through development and implementation of a Basin Plan, operation of the River Murray system, shared natural resource management programs, research, information and advice.
Sydney Harbour Federation Trust	1	Enhanced appreciation and understanding of the natural and cultural values of Sydney for all visitors, through the remediation, conservation and adaptive re-use of, and access to, Trust lands on Sydney Harbour.
Bureau of Meteorology	1	Informed safety, security and economic decisions by governments, industry and the community through the provision of information, forecasts, services and research relating to weather, climate and water.
Clean Energy Regulator	1	Contribute to a reduction in Australia's net greenhouse gas emissions, including through the administration of market based mechanisms that incentivise reduction in emissions and the promotion of additional renewable electricity generation.
Climate Change Authority	1	Provide expert advice to the Australian Government on climate change mitigation initiatives, including through conducting regular and specifically commissioned reviews and through undertaking climate change research.
Great Barrier Reef Marine Park Authority	1	The long-term protection, ecologically sustainable use, understanding and enjoyment of the Great Barrier Reef for all Australians and the international community, through the care and development of the Marine Park.
National Water Commission	1	Informed decisions by governments on national water issues, and improved management of Australia's water resources, through advocacy, facilitation and independent advice.

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Finance		
Agency	Outcome	Description
Department of Finance	1	Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.
Department of Finance	2	Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.
Department of Finance	3	Support for Parliamentarians and others as required by the Australian Government through the delivery of, and advice on, entitlements and targeted assistance.
Commonwealth Superannuation Corporation	1	Retirement benefits for past, present and future Australian government employees and members of the Australian Defence Force through investment and administration of their superannuation funds and schemes.
Australian Electoral Commission	1	Maintain an impartial and independent electoral system for eligible voters through active electoral roll management, efficient delivery of polling services and targeted education and public awareness programs.
ComSuper	1	Provide access to Australian Government superannuation benefits and information, through developing members' understanding of the schemes, processing contributions, supporting investment processes, paying benefits and managing member details, for current and former Australian Public Servants and members of the Australian Defence Force, on behalf of the Commonwealth Superannuation Corporation.
Future Fund Management Agency	1	Make provision for the Commonwealth's unfunded superannuation liabilities, payments for the creation and development of infrastructure, and payments from the DisabilityCare Australia Fund by managing the investment activities of the Future Fund, Nation-building Funds and DisabilityCare Australia Fund, in line with the Government's investment mandates.
Foreign Affairs and Trade		
Agency	Outcome	Description
Department of Foreign Affairs and Trade	1	The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities.
Department of Foreign Affairs and Trade	2	The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas.
Department of Foreign Affairs and Trade	3	A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas owned estate.
Tourism Australia	1	Grow demand and foster a competitive and sustainable tourism industry through partnership marketing to targeted global consumers in key markets.

Foreign Affairs and Trade		
Agency	Outcome	Description
Australian Centre for International Agricultural Research	1	To achieve more productive and sustainable agricultural systems for the benefit of developing countries and Australia through international agricultural research and training partnerships.
Australian Secret Intelligence Service	1	Enhanced understanding for the Government of the overseas environment affecting Australia's interests through the provision of covert intelligence services about the capabilities, intentions or activities of people or organisations outside Australia.
Australian Trade Commission	1	Contribute to Australia's economic prosperity by promoting Australia's export and other international economic interests through the provision of information, advice and services to business, associations, institutions and government.
Australian Trade Commission	2	The protection and welfare of Australians abroad through timely and responsive consular and passport services in specific locations overseas.

Health		
Agency	Outcome	Description
Department of Health	1	A reduction in the incidence of preventable mortality and morbidity, including through national public health initiatives, promotion of healthy lifestyles, and approaches covering disease prevention, health screening and immunisation.
Department of Health	2	Access to Pharmaceutical Services — Access to cost-effective medicines, including through the Pharmaceutical Benefits Scheme and related subsidies, and assistance for medication management through industry partnerships.
Department of Health	3	Access to cost-effective medical, dental, allied health and hearing services, including through implementing targeted medical assistance strategies, and providing Medicare subsidies for clinically relevant services and hearing devices to eligible people.
Department of Health	4	Improved access to, and efficiency of, public hospitals, acute and subacute care services, including through payments to state and territory governments.
Department of Health	5	Access to comprehensive primary and mental health care services, and health care services for Aboriginal and Torres Strait Islander peoples and rural and remote populations, including through first point of call services for the prevention, diagnosis and treatment of ill-health and ongoing services for managing chronic disease.
Department of Health	6	Private Health — Improved choice in health services by supporting affordable quality private health care, including through private health insurance rebates and a regulatory framework.

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Health		
Agency	Outcome	Description
Department of Health	7	Improved capacity, quality and safety of Australia's health care system to meet current and future health needs including through investment in health infrastructure, regulation, international health policy engagement, research into health care, and support for blood and organ donation services.
Department of Health	8	Health Workforce Capacity — Improved capacity, quality and mix of the health workforce to meet the requirements of health services, including through training, registration, accreditation and distribution strategies.
Department of Health	9	Biosecurity and Emergency Response — Preparedness to respond to national health emergencies and risks, including through surveillance, regulation, prevention, detection and leadership in national health coordination.
Department of Health	10	Improved opportunities for community participation in sport and recreation, and excellence in high-performance athletes, through initiatives to help protect the integrity of sport, investment in sport infrastructure, coordination of Commonwealth involvement in major sporting events, and research and international cooperation on sport issues.
Australian Commission on Safety and Quality in Health Care	1	Improved safety and quality in health care across the health system, including through the development, support for implementation, and monitoring of national clinical safety and quality guidelines and standards.
Australian Institute of Health and Welfare	1	A robust evidence-base for the health, housing and community sectors, including through developing and disseminating comparable health and welfare information and statistics.
Australian Sports Commission	1	Improved participation in structured physical activity, particularly organised sport, at the community level, including through leadership and targeted community-based sports activity.
Australian Sports Commission	2	Excellence in sports performance and continued international sporting success, by talented athletes and coaches, including through leadership in high performance athlete development, and targeted science and research.
Australian Sports Foundation Limited	1	Improved Australian sporting infrastructure through assisting eligible organisations to raise funds for registered sporting projects.
Food Standards Australia New Zealand	1	A safe food supply and well-informed consumers in Australia and New Zealand, including through the development of food regulatory measures and the promotion of their consistent implementation, coordination of food recall activities and the monitoring of consumer and industry food practices.
General Practice Education and Training Limited	1	Improved quality and access to primary care across Australia, including through general practitioner vocational education and training for medical graduates.
Independent Hospital Pricing Authority	1	Promote improved efficiency in, and access to, public hospital services primarily through setting efficient national prices and levels of block funding for hospital activities.
National Health Performance Authority	1	Contribute to transparent and accountable health care services in Australia, including through the provision of independent performance monitoring and reporting; the formulation of performance indicators; and conducting and evaluating research.

Health		
Agency	Outcome	Description
Private Health Insurance Administration Council	1	Prudential safety and competitiveness of the private health insurance industry in the interests of consumers, including through efficient industry regulation.
Australian National Preventive Health Agency	1	A reduction in the prevalence of preventable disease, including through research and evaluation to build the evidence base for future action, and by managing lifestyle education campaigns and developing partnerships with non-government sectors.
Australian Organ and Tissue Donation and Transplantation Authority	1	Improved access to organ and tissue transplants, including through a nationally coordinated and consistent approach and system.
Australian Radiation Protection and Nuclear Safety Agency	1	Protection of people and the environment through radiation protection and nuclear safety research, policy, advice, codes, standards, services and regulation.
Australian Sports Anti-Doping Authority	1	Protection of the health of athletes and the integrity of Australian sport, including through deterrence, detection and enforcement to eliminate doping.
Cancer Australia	1	Minimised impacts of cancer, including through national leadership in cancer control, with targeted research, cancer service development, education and consumer support.
National Blood Authority	1	Access to a secure supply of safe and affordable blood products, including through national supply arrangements and coordination of best practice standards within agreed funding policies under the national blood arrangements.
National Health and Medical Research Council	1	Improved health and medical knowledge, including through funding research, translating research findings into evidence-based clinical practice, administering legislation governing research, issuing guidelines and advice for ethics in health and the promotion of public health.
National Health Funding Body	1	Provide transparent and efficient administration of Commonwealth, state and territory funding of the Australian public hospital system, and support the obligations and responsibilities of the Administrator of the National Health Funding Pool.
National Mental Health Commission	1	Provide expert advice to the Australian Government and cross-sectoral leadership on the policy, programmes, services and systems that support mental health in Australia, including through administering the Annual National Report Card on Mental Health and Suicide Prevention, undertaking performance monitoring and reporting, and engaging consumers and carers.
Private Health Insurance Ombudsman	1	Public confidence in private health insurance, including through consumer and provider complaint and enquiry investigations, and performance monitoring and reporting.
Professional Services Review	1	A reduction of the risks to patients and costs to the Australian Government of inappropriate clinical practice, including through investigating health services claimed under the Medicare and Pharmaceutical benefits schemes.

Immigration and Border Protection		
Agency	Outcome	Description
Department of Immigration and Border Protection	1	Protect Australia's sovereignty, security and safety by managing its border, including through managing the stay and departure of all non-citizens.
Department of Immigration and Border Protection	2	Support a prosperous and inclusive society, and advance Australia's economic interests through the effective management of the visa and citizenship programmes and provision of refugee and humanitarian assistance.
Department of Immigration and Border Protection	3	Advance Australia's economic interests through the facilitation of the trade of goods to and from Australia and the collection of border revenue.
Australian Customs and Border Protection Service	1	The protection of the safety, security and commercial interests of Australians through border protection designed to support legitimate trade and travel and ensure collection of border revenue and trade statistics.
Migration Review Tribunal and Refugee Review Tribunal	1	To provide correct and preferable decisions for visa applicants and sponsors through independent, fair, just, economical, informal and quick merits reviews of migration and refugee decisions.
Industry and Science		
Agency	Outcome	Description
Department of Industry and Science	1	Enabling growth and productivity for globally competitive industries through supporting science and commercialisation, growing business investment and improving business capability and streamlining regulation.
Australian Institute of Marine Science	1	Growth of knowledge to support protection and sustainable development of Australia's marine resources through innovative marine science and technology.
Australian Nuclear Science and Technology Organisation	1	Improved knowledge, innovative capacity and healthcare through nuclear-based facilities, research, training, products, services and advice to Government, industry, the education sector and the Australian population.
Australian Renewable Energy Agency	1	Support improvements in the competitiveness of renewable energy and related technologies and the supply of renewable energy by administering financial assistance, developing analysis and advice about, and sharing information and knowledge with regard to, renewable energy and related technologies.
Commonwealth Scientific and Industrial Research Organisation	1	Innovative scientific and technology solutions to national challenges and opportunities to benefit industry, the environment and the community, through scientific research and capability development, services and advice.
National Offshore Petroleum Safety and Environmental Management Authority	1	Promote and enforce the effective management of risks to the workforce, the environment and the structural integrity of facilities, wells and well-related equipment of the Australian offshore petroleum and greenhouse gas storage industries through regulatory oversight.
Geoscience Australia	1	Informed government, industry and community decisions on the economic, social and environmental management of the nation's natural resources through enabling access to geoscientific and spatial information.

Industry and Science		
Agency	Outcome	Description
IP Australia	1	Increased innovation, investment and trade in Australia, and by Australians overseas, through the administration of the registrable intellectual property rights system, promoting public awareness and industry engagement, and advising government.
Infrastructure and Regional Development		
Agency	Outcome	Description
Department of Infrastructure and Regional Development	1	Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure.
Department of Infrastructure and Regional Development	2	An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations.
Department of Infrastructure and Regional Development	3	Strengthening the sustainability, capacity and diversity of regional economies including through facilitating local partnerships between all levels of government and local communities; and providing grants and financial assistance.
Department of Infrastructure and Regional Development	4	Good governance in the Australian Territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.
Australian Maritime Safety Authority	1	Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination.
Civil Aviation Safety Authority	1	Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.
Infrastructure Australia	1	Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.
National Transport Commission	1	Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.

Infrastructure and Regional Development		
Agency	Outcome	Description
Australian Transport Safety Bureau	1	Improved transport safety in Australia including through: independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action.
National Capital Authority	1	Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital.
Prime Minister and Cabinet		
Agency	Outcome	Description
Department of the Prime Minister and Cabinet	1	Provide high-quality policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers and Parliamentary Secretaries including through the coordination of government activities, policy development and program delivery.
Department of the Prime Minister and Cabinet	2	Improve results for Indigenous Australians including in relation to school attendance, employment and community safety, through delivering services and programmes, and through measures that recognise the special place that Indigenous people hold in this Nation.
Aboriginal Hostels Ltd	1	Improved access to education, employment, health and other services for Aboriginal and Torres Strait Islander people travelling or relocating through the operation of temporary hostel accommodation services.
Indigenous Business Australia	1	Improved wealth acquisition to support the economic independence of Aboriginal and Torres Strait Islander peoples through commercial enterprise, asset acquisition, construction and access to concessional home and business loans.
Indigenous Land Corporation	1	Enhanced socio-economic development, maintenance of cultural identity and protection of the environment by Indigenous Australians through land acquisition and management.
National Australia Day Council Limited	1	A shared celebration of Australia and Australians through promoting the meaning of and participation in Australia Day and the Australian of the Year Awards.
Torres Strait Regional Authority	1	Progress towards closing the gap for Torres Strait Islander and Aboriginal people living in the Torres Strait Region through development planning, coordination, sustainable resource management, and preservation and promotion of Indigenous culture.
Australian National Audit Office	1	To improve public sector performance and accountability through independent reporting on Australian Government administration to Parliament, the Executive and the public.

Prime Minister and Cabinet		
Agency	Outcome	Description
Australian Public Service Commission	1	Increased awareness and adoption of best practice public administration by the public service through leadership, promotion, advice and professional development, drawing on research and evaluation.
Office of National Assessments	1	Advancement of Australia's national interests through increased government awareness of international developments affecting Australia.
Office of the Commonwealth Ombudsman	1	Fair and accountable administrative action by Australian Government entities and prescribed private sector organisations, by investigating complaints, reviewing administrative action and statutory compliance inspections and reporting.
Office of the Inspector-General of Intelligence and Security	1	Independent assurance for the Prime Minister, senior ministers and Parliament as to whether Australia's intelligence and security agencies act legally and with propriety by inspecting, inquiring into and reporting on their activities.
Office of the Official Secretary to the Governor-General	1	The performance of the Governor-General's role is facilitated through organisation and management of official duties, management and maintenance of the official household and property and administration of the Australian Honours and Awards system.

Social Services		
Agency	Outcome	Description
Department of Social Services	1	Financial support for individuals and families who are unable to fully support themselves by providing a sustainable payments and concessions system.
Department of Social Services	2	Stronger families and more resilient communities by developing civil society and by providing family and community services.
Department of Social Services	3	Improved wellbeing for older Australians through targeted support, access to quality care and related information services.
Department of Social Services	4	Increased housing supply, improved community housing and assisting individuals experiencing homelessness through targeted support and services.
Department of Social Services	5	Improved independence of, and participation by, people with disability, including improved support for carers, by providing targeted support and services.
National Disability Insurance Agency	1	To implement a National Disability Insurance Scheme that provides individual control and choice in the delivery of reasonable and necessary care and supports to improve the independence, social and economic participation of eligible people with disability, their families and carers, and associated referral services and activities.

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Social Services		
Agency	Outcome	Description
Australian Aged Care Quality Agency	1	High-quality care for persons receiving Australian Government subsidised residential aged care and aged care in the community through the accreditation of residential aged care services, the quality review of aged care services including services provided in the community, and the provision of information, education and training to the aged care sector.
Australian Institute of Family Studies	1	Increased understanding of factors affecting how families function by conducting research and communicating findings to policy makers, service providers, and the broader community.
Department of Human Services	1	Support individuals, families and communities to achieve greater self-sufficiency; through the delivery of policy advice and high quality accessible social, health and child support services and other payments; and support providers and businesses through convenient and efficient service delivery.
Treasury		
Agency	Outcome	Description
Department of the Treasury	1	Informed decisions on the development and implementation of policies to improve the wellbeing of the Australian people, including by achieving strong, sustainable economic growth, through the provision of advice to government and the efficient administration of federal financial relations.
Clean Energy Finance Corporation	1	Facilitate increased flows of finance into Australia's clean energy sector, applying commercial rigour to investing in renewable energy, low-emissions and energy efficiency technologies, building industry capacity, and disseminating information to industry stakeholders.
Corporations and Markets Advisory Committee	1	Informed decisions by Government on issues relating to corporations regulation and financial products, services and markets through independent and expert advice.
Australian Bureau of Statistics	1	Informed decisions, research and discussion within governments and the community by leading the collection, analysis and provision of high quality, objective and relevant statistical information.
Australian Competition and Consumer Commission	1	Lawful competition, consumer protection, and regulated national infrastructure markets and services through regulation, including enforcement, education, price monitoring and determining the terms of access to infrastructure services.
Australian Office of Financial Management	1	The advancement of macroeconomic growth and stability, and the effective operation of financial markets, through issuing debt, investing in financial assets and managing debt, investments and cash for the Australian Government.
Australian Prudential Regulation Authority	1	Enhanced public confidence in Australia's financial institutions through a framework of prudential regulation which balances financial safety and efficiency, competition, contestability and competitive neutrality.

Treasury		
Agency	Outcome	Description
Australian Securities and Investments Commission	1	Improved confidence in Australia's financial markets through promoting informed investors and financial consumers, facilitating fair and efficient markets and delivering efficient registry systems.
Australian Taxation Office	1	Confidence in the administration of aspects of Australia's taxation and superannuation systems through helping people understand their rights and obligations, improving ease of compliance and access to benefits, and managing non-compliance with the law.
Commonwealth Grants Commission	1	Informed Government decisions on fiscal equalisation between the States and Territories through advice and recommendations on the distribution of GST revenue and health care grants.
Inspector-General of Taxation	1	Improved tax administration through community consultation, review, and independent advice to Government.
National Competition Council	1	Competition in markets that are dependent on access to nationally significant monopoly infrastructure, through recommendations and decisions promoting the efficient operation of, use of and investment in infrastructure.
Office of the Auditing and Assurance Standards Board	1	The formulation and making of auditing and assurance standards that are used by auditors of Australian entity financial reports or for other auditing and assurance engagements.
Office of the Australian Accounting Standards Board	1	The formulation and making of accounting standards that are used by Australian entities to prepare financial reports and enable users of these reports to make informed decisions.
Productivity Commission	1	Well-informed policy decision-making and public understanding on matters relating to Australia's productivity and living standards, based on independent and transparent analysis from a community-wide perspective.
Royal Australian Mint	1	The coinage needs of the Australian economy, collectors and foreign countries are met through the manufacture and sale of circulating coins, collector coins and other minted like products.